### Key Themes

**Research & Development**
- Corporate R&D Operations
- University Research
- Non-Profit/Institutional Research

**Innovation Centers & Entrepreneur Support Services**
- Ameren Energy Accelerator
- BioGenerator Accelerator Labs
- Cambridge Innovation Center (CIC)
- Capital Innovators Accelerator
- CET
- COLLAB
- EdHub
- innovation Hall
- MEDLaunch
- SlingHealth
- Venture Cafe St. Louis

**Venture Funding**
- 14 providers of pre-seed, seed, angel and VC

**Placemaking & Community Development**
- Building Renovations and Development
- Employment Spaces (Office/Flex/Retail, etc.)
- Transportation and Access
- Shared & Communal Spaces
- Community/Adjacent Neighborhoods

**Education & Workforce Development**
- Collegiate School of Medicine & Biosciences
- University-based Higher Education
- Workforce Development Initiatives

**Marketing & Awareness Building**
- Events and Conferences
- Innovation Community Marketing
- Regional Econ. Development Collaborations

### Functional Results

**Efficient access and use of specialized infrastructure/expertise**
- Enhanced research climate and infrastructure
- New discoveries, innovations and technology
- Generation of intellectual property
- Improved industry products, processes and productivity
- Inflow of research funds from external resources

**Development of new companies**
- Attraction of companies
- Expansion and retention of companies
- Social network building and cluster "anchoring"
- Specialized cluster development and reinforcement
- Shared resource access
- Access to suitable space and facilities
- Entrepreneur education and development
- Venture management skills development
- Business mentoring and specialized experience access
- Enhanced access to specialized service providers
- Capital access across key venture development phases
- Specialized advisory services and access to expertise
- Liquidity events and regional wealth building

**Enhanced property values**
- Increased real estate tax revenues
- Enhanced socioeconomic inclusion
- Improved physical functionality and connectivity
- Enhanced quality-of-place, aesthetics and design
- Facilitation of interactions, networking and community bldg.
- Engagement and enhancement of surrounding neighborhoods

**Student interest & engagement in STEM disciplines**
- Development of R&D and technical workforce
- Development of specialized human capital to meet cluster needs
- Re-skilling, skills modernization and skills enhancement
- Incumbent worker retention and career progression
- Social network building and external linkages
- Strategic development and marketing
- Social network building and cluster "anchoring"

### Sponsor Institutions
- BJC Healthcare
- Missouri Botanical Gardens
- St. Louis University
- University of Missouri – St. Louis
- Washington University in St. Louis

### Development Partners
- Lawrence Group
- Missouri Dept. of Economic Development
- St. Louis Development Corp.
- St. Louis Economic Development Partnership
- St. Louis Regional Chamber
- Wexford Science & Technology

### Initiatives and Related Programs
- Core Facilities
- Corporate R&D Operations
- University Research
- Non-Profit/Institutional Research

### Contributions to operation of a holistic and sustainable economic and community development ecosystem
- Growth of robust industry clusters and diversification of the regional economy
- Ability/resiliency to integrate disruptive technologies and changing business megatrends/business models
- A connected/networked innovation community able to capture convergence and partnering opportunities
- Enhanced ability of St. Louis to compete in global innovation-based economy
- Growth in Missouri jobs and associated personal and family incomes
- Growth of investment capital resources and wealth
- Growth in taxation/revenue for local governments and capacity for reinvestment
- Stimulus of neighborhood revitalization and enhanced socioeconomic inclusion opportunities
- Improved livability, community aesthetics and quality-of-place.
- Balanced supply and demand relationship for skilled labor
- Enhanced job opportunities and retention of graduates from regional higher education institutions
- Enhanced domestic and international image for the St. Louis region and Missouri
- Engaged and informed stakeholders for regional planning and strategic economic development